

**NEW ALBANY-PLAIN LOCAL SCHOOL DISTRICT
FRANKLIN COUNTY
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES
IN FUND BALANCES FOR THE FISCAL YEARS ENDED
ACTUAL JUNE 30, 2014, 2015, 2016
FORECASTED FISCAL YEARS ENDING
JUNE 30, 2017 THROUGH 2021**



**Forecast Provided By
NEW ALBANY-PLAIN LOCAL SCHOOL DISTRICT
Treasurer's Office
Rebecca Jenkins, Treasurer/CFO
October 24, 2016**

New Albany-Plain Local Schools

Franklin County

Schedule of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Years Ended June 30, 2014, 2015 and 2016 Actual;
Forecasted Fiscal Years Ending June 30, 2017 Through 2021

	Actual				Average Change	Forecasted				
	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016			Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
Revenues										
1.010 General Property Tax (Real Estate)	\$41,024,275	\$42,341,830	\$44,275,659	3.9%	\$46,276,318	\$47,105,811	\$48,018,914	\$48,850,250	\$49,458,916	
1.020 Tangible Personal Property	\$0	-	-	0.0%	\$0	\$0	\$0	\$0	\$0	
1.035 Unrestricted State Grants-in-Aid	\$3,061,781	3,356,086	3,677,010	9.6%	3,750,210	4,000,649	4,181,149	4,370,457	4,569,008	
1.040 Restricted State Grants-in-Aid	\$639	657	117,091	8862.4%	117,817	117,817	117,817	117,817	117,817	
1.045 Restricted Federal Grants-in-Aid - SFSF/EdJobs	-	-	-	0.0%	0	0	0	0	0	
1.050 Property Tax Allocation	\$4,980,366	5,092,130	5,200,639	2.2%	5,103,329	5,057,246	5,086,858	5,110,342	5,133,900	
1.060 All Other Revenues	4,227,346	5,002,712	6,339,351	22.5%	5,216,041	4,864,183	4,698,496	4,533,667	4,369,716	
1.070 Total Revenues	\$53,294,407	\$55,793,415	\$59,609,750	5.8%	\$60,463,715	\$61,145,706	\$62,103,234	\$62,982,533	\$63,649,357	
Other Financing Sources										
2.010 Proceeds from Sale of Notes	-	-	-	0.0%	\$0	\$0	\$0	\$0	\$0	
2.020 State Emergency Loans and Advancements (Approved)	-	-	-	0.0%	\$0	\$0	\$0	\$0	\$0	
2.040 Operating Transfers-In	-	-	-	0.0%	-	-	-	-	-	
2.050 Advances-In	-	-	-	0.0%	-	-	-	-	-	
2.060 All Other Financing Sources	612,252	357,658	202,356	-42.5%	98,621	98,621	98,621	98,621	98,621	
2.070 Total Other Financing Sources	612,252	357,658	202,356	-42.5%	98,621	98,621	98,621	98,621	98,621	
2.080 Total Revenues and Other Financing Sources	\$53,906,659	\$56,151,073	\$59,812,106	5.3%	\$60,562,336	\$61,244,327	\$62,201,855	\$63,081,154	\$63,747,978	
Expenditures										
3.010 Personal Services	33,848,854	\$35,114,817	\$33,121,406	-1.0%	\$34,745,548	\$36,738,227	\$38,688,146	\$40,557,422	\$42,442,752	
3.020 Employees' Retirement/Insurance Benefits	11,787,960	12,518,129	11,424,675	-1.3%	12,025,480	12,860,008	13,661,383	14,442,831	15,247,718	
3.030 Purchased Services	5,846,011	6,019,310	6,074,027	1.9%	6,775,508	7,036,052	7,304,980	7,482,595	7,666,210	
3.040 Supplies and Materials	1,372,810	1,322,283	1,349,062	-0.8%	1,376,043	1,403,564	1,431,635	1,460,268	1,489,473	
3.050 Capital Outlay	690,292	1,046,435	650,494	6.9%	1,545,494	1,460,494	1,140,494	1,140,494	1,230,494	
3.060 Intergovernmental	-	-	-	0.0%	-	-	-	-	-	
Debt Service:										
4.010 Principal-All (Historical Only)	-	-	195,000	0.0%	-	-	-	-	-	
4.020 Principal-Notes	-	-	-	0.0%	-	-	-	-	-	
4.030 Principal-State Loans	-	-	-	0.0%	-	-	-	-	-	
4.040 Principal-State Advancements	-	-	-	0.0%	-	-	-	-	-	
4.050 Principal-HB 264 Loans	-	-	-	0.0%	205,000	215,000	225,000	235,000	0	
4.055 Principal-Other	-	-	-	0.0%	-	-	-	-	-	
4.060 Interest and Fiscal Charges	-	-	39,344	0.0%	31,100	22,700	13,000	4,700	0	
4.300 Other Objects	862,340	858,533	900,828	2.2%	1,109,835	1,118,933	1,128,123	1,137,404	1,146,777	
4.500 Total Expenditures	\$54,408,267	\$56,879,507	\$53,754,836	-0.5%	\$57,814,008	\$60,854,978	\$63,592,761	\$66,460,714	\$69,223,424	
Other Financing Uses										
5.010 Operating Transfers-Out	469,390	852,188	1,170,000	59.4%	\$487,094	\$496,836	\$506,773	\$516,908	\$527,246	
5.020 Advances-Out	-	-	-	0.0%	-	-	-	-	-	
5.030 All Other Financing Uses	506,943	485,551	496,529	-1.0%	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	
5.040 Total Other Financing Uses	976,333	1,337,739	1,666,529	30.8%	1,007,094	1,016,836	1,026,773	1,036,908	1,047,246	
5.050 Total Expenditures and Other Financing Uses	\$55,384,600	\$58,217,246	\$55,421,365	0.2%	\$58,821,102	\$61,871,813	\$64,619,534	\$67,497,622	\$70,270,670	
6.010 Excess of Revenues and Other Financing Sources over (under) Expenditures and Other Financing Uses	(1,477,941)	(2,066,173)	4,390,741	-136.4%	1,741,234	(627,486)	(2,417,679)	(4,416,468)	(6,522,692)	
7.010 Cash Balance July 1 - Excluding Proposed Renewal/Replacement and New Levies	15,901,257	14,423,316	12,357,143	-11.8%	16,747,884	18,489,118	17,861,632	15,443,953	11,027,486	
7.020 Cash Balance June 30	14,423,316	12,357,143	16,747,884	10.6%	18,489,118	17,861,632	15,443,953	11,027,486	4,504,794	
8.010 Estimated Encumbrances June 30	886,134	947,529	449,406	-22.8%	449,406	462,888	476,775	491,078	505,810	
Reservation of Fund Balance										
9.010 Textbooks and Instructional Materials	-	-	-	0.0%	-	-	-	-	-	
9.020 Capital Improvements	-	-	-	0.0%	-	-	-	-	-	
9.030 Budget Reserve	-	-	-	0.0%	-	-	-	-	-	
9.040 DPIA	-	-	-	0.0%	-	-	-	-	-	
9.045 Fiscal Stabilization	-	-	-	0.0%	-	-	-	-	-	
9.050 Debt Service	-	-	-	0.0%	-	-	-	-	-	
9.060 Property Tax Advances	-	-	-	0.0%	-	-	-	-	-	
9.070 Bus Purchases	-	-	-	0.0%	-	-	-	-	-	
9.080 Subtotal	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$0	\$0	
10.010 Fund Balance June 30 for Certification of Appropriations	\$13,537,182	\$11,409,614	\$16,298,478	13.6%	\$18,039,712	\$17,398,744	\$14,967,178	\$10,536,408	\$3,998,983	
Revenue from Replacement/Renewal Levies										
11.010 Income Tax - Renewal	-	-	-	0.0%	-	-	-	-	-	
11.020 Property Tax - Renewal or Replacement	-	-	-	0.0%	-	-	-	-	-	
11.300 Cumulative Balance of Replacement/Renewal Levies	-	-	-	0.0%	-	-	-	-	-	
12.010 Fund Balance June 30 for Certification of Contracts, Salary Schedules and Other Obligations	\$13,537,182	\$11,409,614	\$16,298,478	13.6%	\$18,039,712	\$17,398,744	\$14,967,178	\$10,536,408	\$3,998,983	

New Albany-Plain Local Schools

Franklin County

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	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016			Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
Revenue from New Levies										
13.010 Income Tax - New	-	-	-	0.0%	-	-	-	-	-	-
13.020 Property Tax - New	-	-	-	0.0%	-	-	-	-	-	-
13.030 Cumulative Balance of New Levies	-	-	-	0.0%	-	-	-	-	-	-
14.010 Revenue from Future State Advancements	-	-	-	0.0%	-	-	-	-	-	-
15.010 <i>Unreserved Fund Balance June 30</i>	\$13,537,182	\$11,409,614	\$16,298,478	13.6%	\$18,039,712	\$17,398,744	\$14,967,178	\$10,536,408	\$3,998,983	
Enrollment	4,756	4,883	4,854		4,936	4,947	4,976	4,983	5,004	
Simple Expenditure Per Pupil - Excluding Transfers	11,440	11,648	11,074		11,713	12,301	12,780	13,337	13,834	
Simple Expenditure Per Pupil - Including Transfers	11,645	11,922	11,418		11,917	12,507	12,986	13,546	14,043	

See accompanying forecast notes and assumptions for more detailed information concerning estimates.
Includes: General Fund and portions of Debt Service Fund related to General Fund HB264 debt.

New Albany-Plain Local School District – Franklin County
Notes to the Five Year Forecast
General Fund Only
October 24, 2016

DISTRICT MISSION:

To ensure the development of high-achieving, ethical, self-directed, and intellectually curious citizens of the world.

STATEMENT OF PURPOSE:

To create a culture of accountability that achieves the best academic and developmental outcomes for each student.

2016-2017 CONTINUOUS IMPROVEMENT PLAN

Commitment to Excellence

The New Albany-Plain Local School District is committed to creating a culture of accountability that achieves the best academic and developmental outcomes for each student. The District aspires, by 2021, to be ranked in the top 5% (#30 or higher of 608 public school districts) for student achievement in the State of Ohio as reported by the Ohio Department of Education (ODE), which will require incremental progress of at least 1% annually.

Focus

All employees will be accountable for implementing research-based practices including a rigorous and aligned curriculum, common assessments, focused instruction and data-driven decisions to achieve the best academic and developmental outcomes for every student within a fiscally sustainable budget.

Benchmarks and Indicators

Benchmark 1: Increase achievement

- Increase the district performance index rank as compared to all Ohio school districts on the Local Report Card from #64 (2015-16 ranking, top 11%) to #54 (2016-17 ranking, top 9%) or better.
-

Benchmark 2: Facilitate a year or more of growth for every year of instruction

- Demonstrate at least one year's worth of growth or higher on the district component grade measuring progress of all students in math and reading in grades 4-8 as calculated by ODE.

Benchmark 3: Meet or exceed State's achievement and gap closing standards for specific subgroups scoring below the state proficiency requirement in reading and math

- Increase by 5% or more the performance of student subgroups (based upon ethnicity, race, or socioeconomic status) from the 2016 to the 2017 ODE gap closing report.

Benchmark 4: Graduate students who are college and career ready

- Continue to earn a grade of A for the graduation rate component on the Local Report Card.
- Increase the district ACT mean score to be at least 20% higher than the state average.

Benchmark 5: Enhance school culture and social-emotional well-being

- Administer age-appropriate student climate surveys to establish baseline data on the percentage of students who feel safe at school, supported, and have at least one staff member to approach with problems.

Benchmark 6: Demonstrate sustainable fiscal management

- Earn an annual Government Finance Officer Association (GFOA) award for excellence in financial reporting for the district's Comprehensive Annual Financial Report (CAFR).
- Receive an unqualified audit with fewer than three minor compliance citations.
- Reduce FY17 Five Year Forecast Line Item 4.500 (Total Expenditures) by at least \$560,000 resulting in a 1% reduction in operational expenditures, to positively impact the district's Five Year Forecast and eliminate deficit spending forecasted in FY18.

Benchmark 7: Ensure community engagement and stakeholder satisfaction

- Implement annual community and staff surveys to establish baseline data on the level of satisfaction with educational quality, school culture, communications, climate and/or fiscal management.

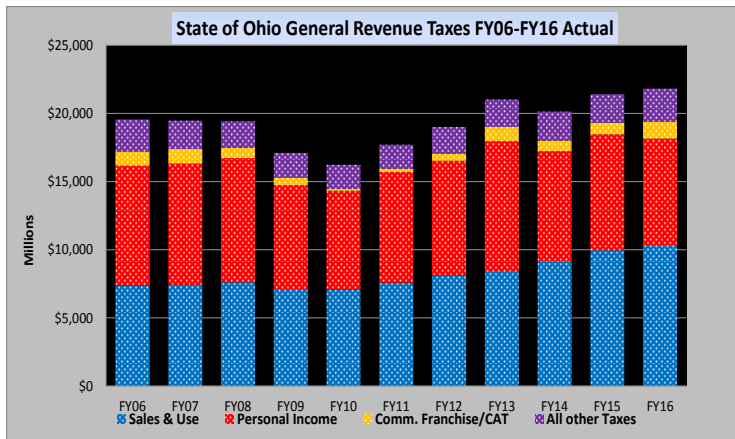
Introduction to the Five Year Forecast

All school districts in Ohio are required to file a five (5) year financial forecast by October 31, and May 31, in each fiscal year (FY). The five-year forecast includes three years of actual and five years of projected general fund revenues and expenditures. Fiscal year 2017 (July 1, 2015-June 30, 2016) is the first year of the five year forecast and is considered the baseline year. This forecast reflects the Board and Administration’s goals translated into financial plans for the direction the organization will be moving for continued educational excellence and programs. This forecast is being updated to reflect the most current economic data for the October 2016 filing.

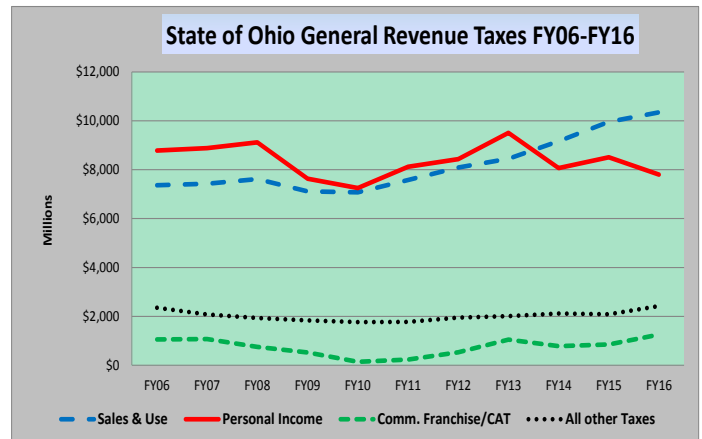
Economic Environment Affecting Forecast Variables –State Economy

It is important in long range forecasting to consider the economic climate in which projections of revenues are made. Below is significant statewide economic data which suggests that the economy for the FY17-21 period is growing moderately and should continue during the forecast period. It is important for our school district to consider the statewide economic data for two very important reasons. First, our state funding is directly affected by state revenue collections and the health of the state budget. The effects of the 2008 recession on the economy at the state level created a budget deficit which required the State of Ohio to make nearly \$8 billion in reductions in the FY12-FY13 state biennium budget which translated into flat funding and/or funding reductions for nearly every school district in Ohio. Second, the same economic forces driving state tax revenues are also likely affecting the underlying economics of most communities in Ohio, which directly impacts the ability to collect local tax revenue. Generally speaking, local school district economic viability is tied to the same fundamental economics that drive the state’s economic viability.

The graphs below note that the State of Ohio revenues through FY16 have recovered and are at record levels in spite of a personal income tax reduction in FY15 and FY16. The two significant contributors to the economic recovery continue to be personal income taxes and sales and use taxes. The decline in personal income tax in FY15 and FY16 is misleading. The declines are due to HB59’s across-the-board reductions in income and corporate franchise tax rates which began in FY14. Reductions in FY16 personal income tax is due to an additional 6.3% reduction as authorized by HB64. Notwithstanding these reductions income tax would have grown steadily through FY16. Baring further legislative cuts personal income tax will continue to grow.

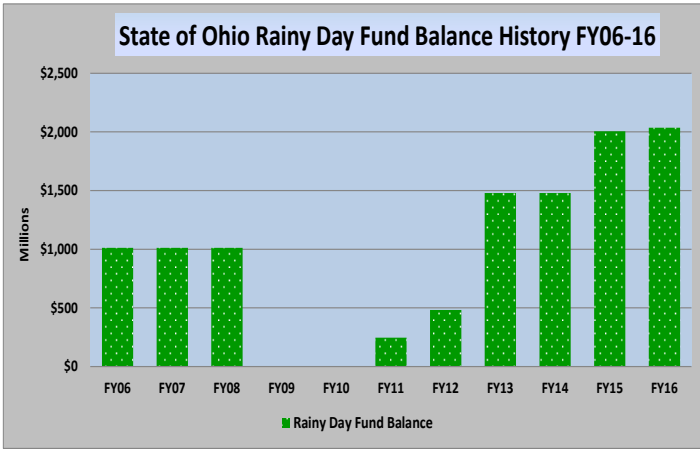


Source: Ohio Legislative Service Commission

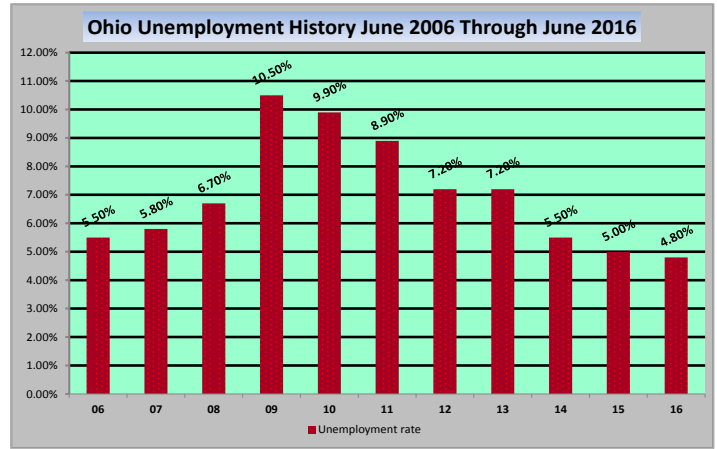


Source: Ohio Legislative Service Commission

The recovery of the labor market which began in 2010 continues in 2015 as noted in both personal income tax and sales tax collections. The above State revenue is a clear indication that the economy has recovered and that there is economic growth in our state. Another indication that the state of Ohio has achieved solid footing economically is the accumulation of reserves in the State Rainy Day Fund (RDF). The graph below shows the ten-year history of the Rainy Day Fund balance. The recession depleted the RDF in FY09. FY11 began the recovery of the economy and enabled the state to contribute excess revenues to the RDF. As noted, the RDF balance in FY16 has reached an all time record high deposit of \$2.034 billion thanks to a higher statutory balance allowed by HB64. This should continue to help ensure that funding for schools approved in the recent state biennium budget HB64 will be met through FY17 and could be continued into the future even if a brief pull back in the economy occurs as some economist project for late 2017 or 2018.



Source: Ohio Legislative Service Commission

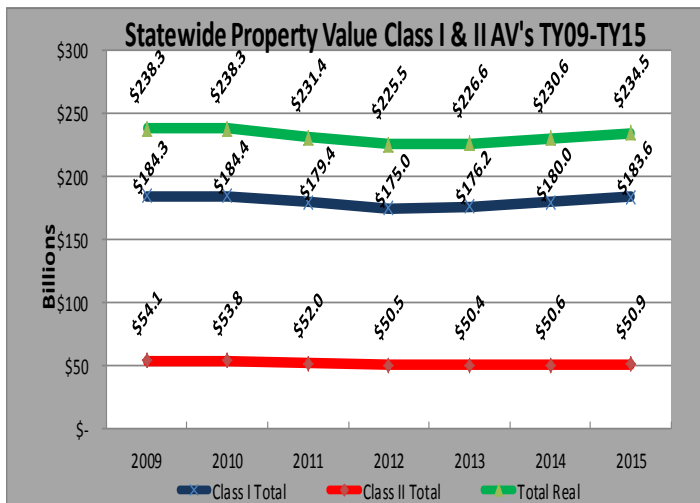


Source: U.S. Bureau of Labor Market Information

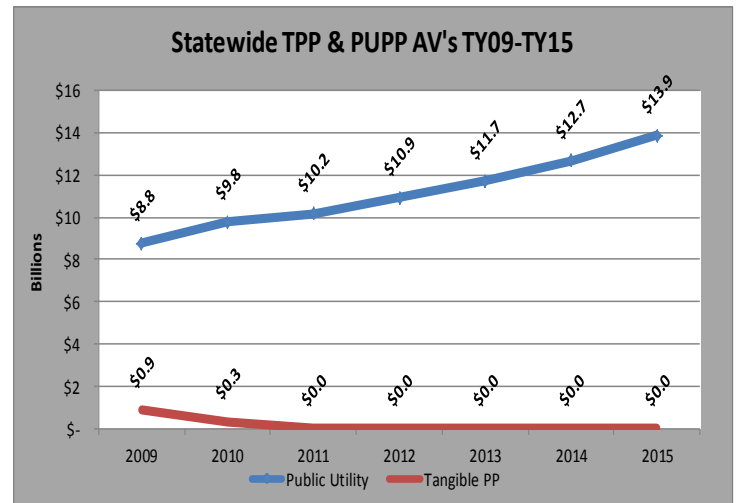
The state of Ohio's unemployment rate hit 4.8% the end of June 2016. The last time it was at this level was in October 2001. Over the past 12 months ended May 2016 the unemployment rate dropped .2% as 27,600 new jobs were created. This is a significant measure to monitor for continued economic growth and viability. As noted above, personal income taxes and sales tax are highly correlated and have been the two major drivers of the recent recovery.

For school districts, a final piece of economic data which is highly relevant is the value of real property. In the 2015 Tax Year, 24 of Ohio's 88 counties went through a reappraisal or update for Class I (Residential and Agricultural Property) and Class 2 (Commercial, Industrial and Mineral Property). From tax year 2007 to 2012, Class I and II property values declined by \$10.8 billion, a reduction of 4.6%. In 2015 Class I values rose by \$3.58 billion or 1.99% statewide, while Class II property increased for the second time since 2009 by \$270.0 million or .54% statewide. Home values for the 12 month period ending in June 2016 were up statewide by 3.5%. Clearly property values have stabilized and should begin to rise at varying levels across the state.

The final category of property is Public Utility Personal Property (PUPP) values. The following page shows that Tangible Personal Property (TPP) was eliminated for all categories of TPP in tax year 2011 by HB66, which became effective July 1, 2005. PUPP values on the other hand continued to grow throughout the Great Recession and into Tax Year 2015 due in part to continued new construction, reinvestment in aging infrastructure due to historic low interest rates and development of natural gas and petroleum transmission lines across the state. PUPP values are of higher value as they are taxed at the full gross tax rate. PUPP values grew \$1.2 billion or 9.5% statewide in Tax Year 2015.

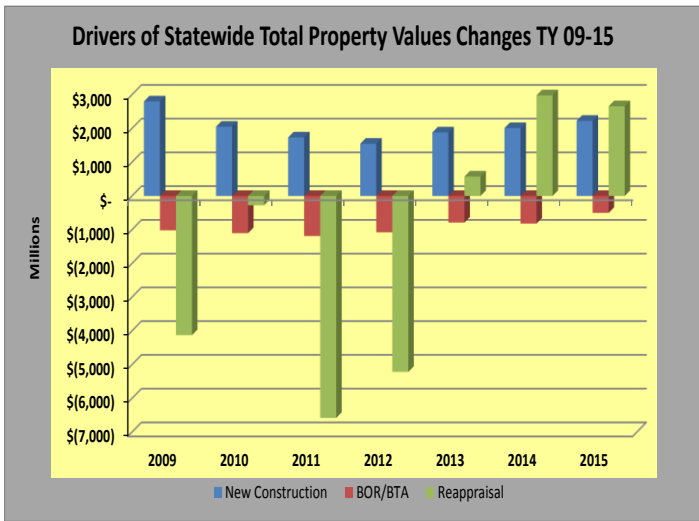


Source: Ohio Department of Taxation



Source: Ohio Department of Taxation

The graph below sums up the main drivers of real property value changes across the state for Tax Year 2009 through 2015. The changes noted below are for Class 1 and 2 property values. Note that new construction is picking up, reappraisal and update values have moved from negative to positive for the last three tax years and Board of Revision/Board of Tax appeals property value changes are trending down from record levels from 2009 through 2012.

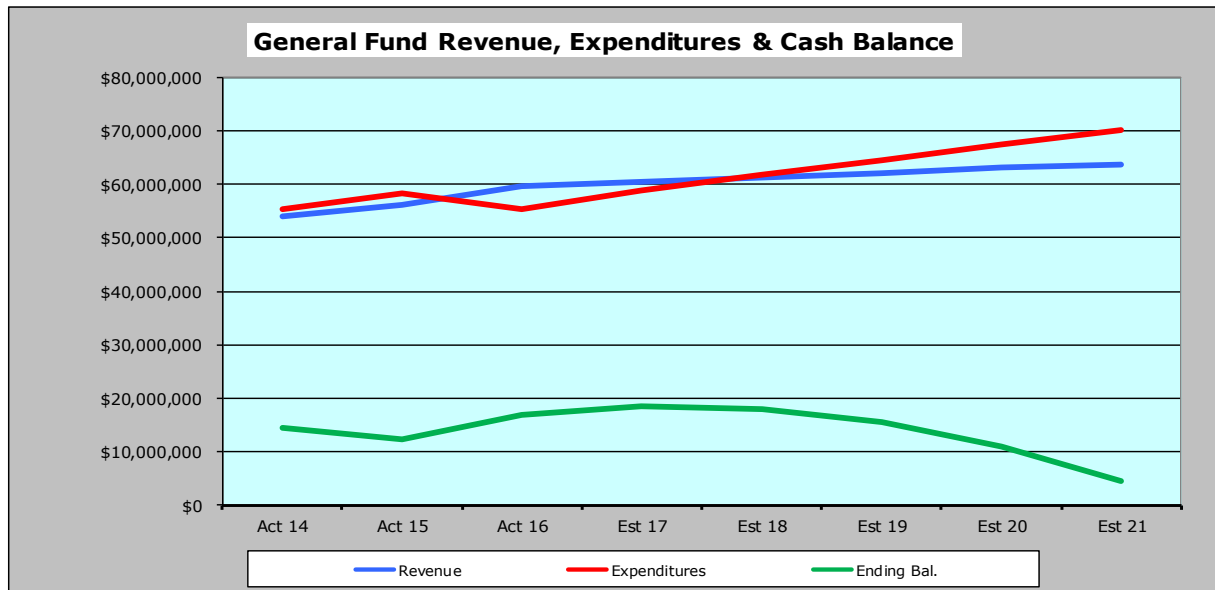


Overall, the economy of the state is stable and growing. This should provide a stable basis for which to make projections of state revenues to the district as noted in HB64 through FY17 and continuing through FY21 in future state budgets. The improving labor market is also providing for steady property tax collections in this forecast by: 1) increasing or stabilizing property values; 2) increasing current property tax collections; and, 3) increasing prior delinquent tax collections.

Source: Ohio Department of Taxation

The major lines of reference for the forecast are noted below in the headings to make it easier to relate the assumptions made for the forecast item and refer back to the forecast. It should be of assistance to the reader to review the assumptions noted below in understanding the overall financial forecast for our district. If you would like further information please feel free to contact Ms. Rebecca Jenkins, Treasurer/CFO of the New Albany-Plain Local Schools at 614-855-2040.

General Fund Revenue, Expenditure and Ending Cash Balance:

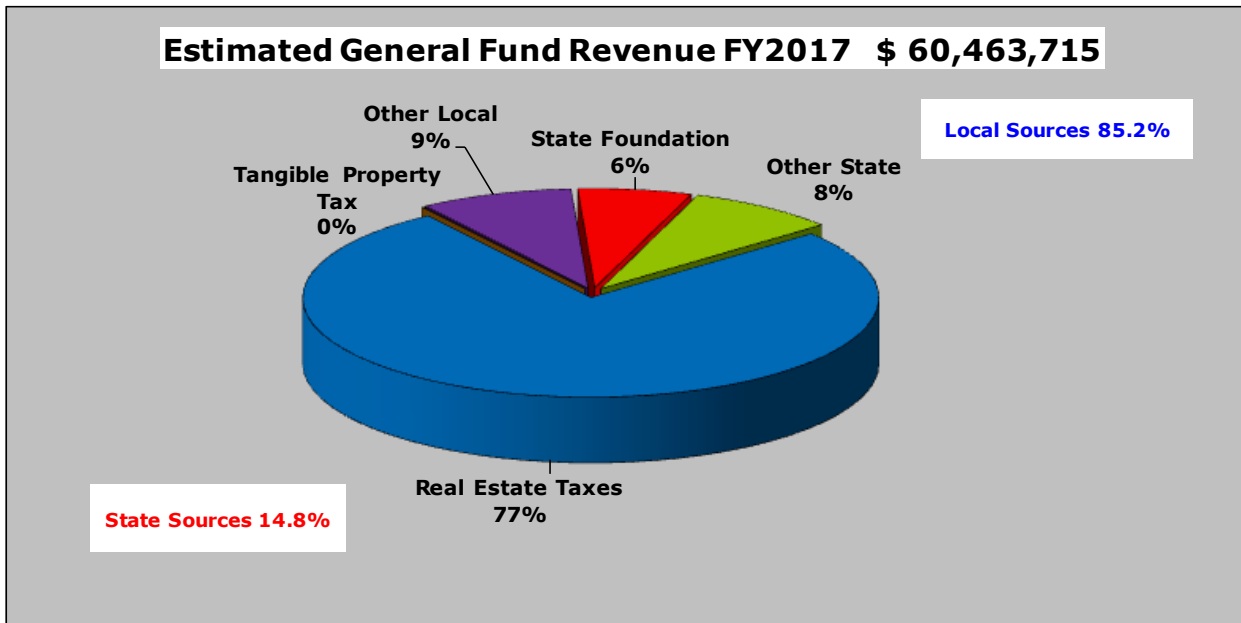


Enrollment Growth

Enrollment growth is a key driver of District expenditures. Below is a snapshot of both actual historical and future projected growth. The 2016 ThinkGate enrollment projection report is the source of the actual and projected numbers below. The District began using the “Low” projection due to the lower to flat enrollment experienced in FY16. We will monitor this growth and revise accordingly.

<u>Grade</u>	<u>FY05</u>	<u>FY06</u>	<u>FY07</u>	<u>FY08</u>	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
K-1	582	611	648	668	647	657	687	660	658	684	654	629	682	675	683	702	686
2-3	549	569	641	684	741	754	712	730	794	751	759	765	693	710	765	754	767
4-5	531	578	594	595	642	705	749	755	746	792	842	795	791	793	718	734	791
6-8	782	822	860	882	931	916	973	1,065	1,175	1,187	1,207	1,181	1,230	1,235	1,249	1,199	1,169
9-12	765	856	965	1,100	1,145	1,148	1,204	1,216	1,274	1,342	1,421	1,484	1,540	1,534	1,561	1,594	1,591
Total	<u>3,209</u>	<u>3,436</u>	<u>3,708</u>	<u>3,929</u>	<u>4,106</u>	<u>4,180</u>	<u>4,325</u>	<u>4,426</u>	<u>4,647</u>	<u>4,756</u>	<u>4,883</u>	<u>4,854</u>	<u>4,936</u>	<u>4,947</u>	<u>4,976</u>	<u>4,983</u>	<u>5,004</u>

Revenue Assumptions
Estimated General Fund Revenue for FY17



Real Estate Value Assumptions – Line # 1.010

Property Values are established each year by the County Auditor based on new construction, demolitions, BOR/BTA activity and complete reappraisal or updated values. A reappraisal of the district property value occurred in 2014 for collection in calendar year 2015. Based on current sale to property valuation ratios we anticipate values will remain mostly steady with slight increases for the period 2017 through 2021, and in our next appraisal update in 2017. The 2014 update of real estate values realized a 4.36% increase in residential values but commercial only realized a .4% increase for New Albany Schools.

The forecast assumes that growth in new residential and commercial real estate will begin to gradually increase based on the economic factors discussed above. New growth is projected at 1% of total tax values in FY2015 and thereafter. This forecast also includes the abated real estate values rolling onto the tax duplicate as the associated abatements expire. As explained in the “All Other Financial Sources” section below there is an offsetting reduction in the associated income tax sharing agreements which was included in those agreements and expected by the District. In most instances the real estate tax gain is greater than the reduction in income tax sharing. Outside of the impact of a new levy, tax collections are anticipated to grow at a rate consistent with new construction and any other value adjustments considered new construction made by the Franklin County Auditor.

It is important to note that Real Estate Collections in CY14, CY15 and CY16 were 100% collected. This is due to the increased collection of delinquencies. This collection rate is anticipated to return to the more historical average of 95% in future years and will be adjusted as we continue to monitor these collections.

ESTIMATED ASSESSED VALUE (AV) BY COLLECTION YEARS

<u>Classification</u>	Estimated	Estimated	Estimated	Estimated	Estimated
	TAX YEAR 2016 <u>COLLECT 2017</u>	TAX YEAR 2017 <u>COLLECT 2018</u>	TAX YEAR 2018 <u>COLLECT 2019</u>	TAX YEAR 2019 <u>COLLECT 2020</u>	TAX YEAR 2020 <u>COLLECT 2021</u>
Res./Ag.	\$730,711,910	\$761,190,386	\$762,440,386	\$763,690,386	\$764,940,386
Comm./Ind.	\$161,646,420	\$167,879,348	\$182,379,348	\$185,379,348	\$190,879,348
Public Utility (PUPP)	\$37,720,480	\$38,470,480	\$39,220,480	\$39,970,480	\$40,720,480
Tangible Prop.(TPP)	\$0	\$0	\$0	\$0	\$0
Total Assessed Valuation	<u>\$930,078,810</u>	<u>\$967,540,214</u>	<u>\$984,040,214</u>	<u>\$989,040,214</u>	<u>\$996,540,214</u>

ESTIMATED REAL ESTATE TAX (Line #1.010)

<u>Source</u>	FY17	FY18	FY19	FY20	FY21
Est. Prop. Taxes Including PUPP	\$46,276,318	\$47,105,811	\$48,018,914	\$48,850,250	\$49,458,916

In general, 53% of the new Res/Ag and Comm/Ind. is expected to be collected annually in February tax settlements and 47% is collected in August tax settlements. Public Utility tax settlements (PUPP taxes) are estimated to be received 50% in February and 50% in August settlement from the Franklin County Auditor. TPP ceased to be collected after FY11.

Estimated Tangible Personal Tax – Line#1.020

The phase out of TPP taxes began in FY06. HB66 was adopted in June 2005 and the provisions of the legislation have estimated the tangible personal property tax would be eliminated after FY11. Any revenues received in FY12 and beyond are delinquent TPP taxes in Line 1.02. Beginning in FY13 Public Utility Personal Property (PUPP) taxes are receipted in Line 1.01. This caused Line 1.02 to drop to \$-0- and Line 1.01 increased slightly to account for PUPP tax receipts which are settled with general property taxes. There was no effect on total revenues.

State Foundation Revenue Estimates

Unrestricted State Foundation Revenue– Line #1.035

The amounts estimated for FY17 for state funding are based on funding component computations from the most recent September 2016 State Foundation Payment Report (SFPR). The current FY16-17 state budget HB64 includes an increase in funding for our district. We are projected to be a cap district regarding state funding in FY16 and FY17. Our state funding status for FY18-21 will depend on the FY18-19 and FY19-20 state budgets. There are two unknown state budgets in this forecast period covering three fiscal years.

In FY14-15, HB59 created the fourth (4th) new funding formula for public education since 2009. HB64 the state FY16-17 state budget made alterations to the funding formula and added several new components. The new funding formula is very complex and could change again with the new FY 18-19 or FY19-20 state budgets. The funding formula in HB64 has a modified State Share Index (SSI) method to measure a district’s wealth and capacity to raise local revenue.

The SSI is applied to the per pupil opportunity grant calculation and many of the other categorical funding items in the state foundation formula as noted below:

1. Opportunity Grant – Per pupil amount increased 1.7% from \$5,800 in FY15 to \$5,900 in FY16 and 1.7% to \$6,000 in FY17
2. Targeted Assistance – Tier I based on wealth and Tier II based on percentage of district agricultural assessed value
3. Special Education Additional Aid – Based on six (6) categories of disability
4. Limited English Proficiency – Based on three (3) categories based on time student enrolled in schools
5. Economically Disadvantaged Aid- Based on number and concentration of economically disadvantaged students
6. K-3 Literacy Funds- Based on districts K-3 average daily membership and two Tiers
7. Gifted Funds –Based on average daily membership at \$5.05 in FY16 & FY17
8. Career-Technical Education Funds – Based on career technical average daily membership and five (5) categories students enrolled
9. Transportation Aid – Funding based on total ridership rather than qualifying ridership in determining statewide cost per rider reduces state minimum share from 60% to 50%.

There are several new funding components provided in HB64 for FY16 &17. These are additional funds that can be earned by a district or is intended to help a district who has an undo burden or inability to raise local revenue.

1. Capacity Aid – Provides additional funding for districts where income generated for one mill of property tax is below the state median for what is generated.
2. Transportation Supplement – Provides additional funding for districts with rider density (riders per square mile) less than 35 students in FY16 and 50 in FY17. Provides additional funding based on rider density and the number of miles driven by the school buses.
3. 3rd Grade Reading Proficiency Bonus- Provides a bonus to districts based on third grade reading results.
4. High School Graduation Rate Bonus-Provides a bonus to districts based on high school graduation rates up to approximately \$450 per student.

There are potentially 342 independent variables in the SFPR formula. If any of the variables are changed, either independently or in conjunction with other variables, there could be a change to forecasted state aid for FY17-21. Currently, there are still changes being made to the above variables as well as changes that could result once ODE finalizes the calculations from FY16, which is not expected until late February 2017. Our estimates are based on the best information available to us and the most current calculation used by ODE. Changes to our forecasted data could occur if there are large adjustments made by ODE based on the final FY16 reconciliation.

Our current SFPR estimates for FY17 are using FY16 year end adjusted average daily membership (ADM) with projected enrollment increases through FY21. Beginning in FY16 the state changed the way it measures student ADM. Student counts are now updated October 31, March 31, and June 30 of the fiscal year. In most cases the district will not know its actual student funded ADM until the end of June 2017. Our estimate of state aid is based on the most current data we have available to us at the time. We have estimated enrollment growth through FY21 using the most recently completed FutureThink enrollment projection report.

Current calculations indicate our district is a “CAP” funded district for FY17 and we anticipate that we will remain on the CAP throughout this forecast period.. The CAP growth rate for FY16 & 17 is 7.5% each year. We believe the district will receive additional funds in FY18 through FY21. We have conservatively estimated an increase in the CAP amount of 5% each year for FY18-21, but this amount could be higher or lower. There is no guidance on the state funding model or increases for the FY18-21 period.

On November 3, 2009 Ohio voters passed the Ohio casino ballot issue. This issue allowed for the opening of four (4) casinos, one each in Cleveland, Toledo, Columbus and Cincinnati. As of March 4, 2013, all four (4) casinos are open for business and generating Gross Casino Tax Revenues (GCR). Thirty-three percent (33%) of the gross casino revenue will be collected as a tax. School districts will receive 34% of the 33% GCR that will be paid into a student fund at the state level. These funds will be distributed to school districts on the 31st of January and August each year which began for the first time on January 31, 2013.

The initial student payment to schools in January 2013 (FY13) was a half year payment of \$21.00 per pupil that increased to \$51.50 per pupil for a full year in FY14 and \$50.50 in FY15. The state indicated recently that the original 2009 estimates of \$1.9 billion of GCR may be closer to \$900 million as revenues from casinos are not growing robustly as originally predicted. Actual numbers generated for FY16 statewide were 1,792,947 students at \$51.34 per pupil. For FY17-21 we estimated another 3 tenths of 1% decline in pupils to 1,789,000 and GCR increasing to \$93 million or \$51.91 per pupil. We will increase estimates for out years if actual casino revenues show signs of stronger increases.

Presently, despite being designated as a CAP district with minimal increase in funding, our District continues to receive less State aid than chartered non-public schools in Ohio.

A) Unrestricted State Foundation Revenue BRIDGE Form – Line #1.035

<u>Source</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Basic Aid-Unrestricted	\$3,215,482	\$3,460,775	\$3,636,051	\$3,820,057	\$4,013,226
Additional Aid Items	<u>\$282,290</u>	<u>\$282,290</u>	<u>\$282,290</u>	<u>\$282,290</u>	<u>\$282,290</u>
Basic Aid-Unrestricted Subtotal	\$3,497,772	\$3,743,065	\$3,918,341	\$4,102,347	\$4,295,516
Ohio Casino Commission ODT	<u>\$252,438</u>	<u>\$257,584</u>	<u>\$262,808</u>	<u>\$268,110</u>	<u>\$273,492</u>
Total Unrestricted State Aid Line # 1.035	<u>\$3,750,210</u>	<u>\$4,000,649</u>	<u>\$4,181,149</u>	<u>\$4,370,457</u>	<u>\$4,569,008</u>

B) Restricted State Revenues – Line # 1.040

HB64 continues funding two restricted sources of revenues to school district which are Economic Disadvantaged Funding and Career Technical Education funding. The district began receiving Catastrophic Cost reimbursement for certain special education students in FY16. This reimbursement will continue and will fluctuate with the level of need of those students driving the Catastrophic Cost. We have incorporated these amounts into the restricted aid amount in Line # 1.04 for FY17-21.

<u>Source</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Economically Disadvantage Aid	\$356	\$356	\$356	\$356	\$356
Catastrophic Aid	\$114,720	\$115,000	\$115,000	\$115,000	\$115,000
Career Tech - Restricted	<u>\$2,461</u>	<u>\$2,461</u>	<u>\$2,461</u>	<u>\$2,461</u>	<u>\$2,461</u>

C) Restricted Federal Grants in Aid – line #1.045

There are no restricted federal funds projected for the forecast period.

<u>SUMMARY</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Unrestricted Line # 1.035	\$3,750,210	\$4,000,649	\$4,181,149	\$4,370,457	\$4,569,008
Restricted Line # 1.040	\$117,817	\$117,817	\$117,817	\$117,817	\$117,817
Restricted Fed. SFSF /EdJobs #1.045	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total State Foundation Revenue	<u>\$3,868,027</u>	<u>\$4,118,466</u>	<u>\$4,298,966</u>	<u>\$4,488,274</u>	<u>\$4,686,825</u>

Property Tax Allocation Line 1.050

A) Rollback and Homestead Reimbursement

Rollback funds are reimbursements paid to the district from the State of Ohio for tax credits given owner occupied residences equaling 12.5% of the gross property taxes charged residential taxpayers on tax levies passed prior to September 29, 2013. HB59 eliminated the 10% and 2.5% rollback on new levies approved after September 29, 2013 which is the effective date of HB59. HB66 the FY06-07 budget bill previously eliminated 10% rollback on Class II (commercial and industrial) property.

Homestead Exemptions are also credits paid to the district from the state of Ohio for qualified elderly and disabled tax payers. In 2007 HB119 expanded the Homestead Exemption for all seniors 65 years of age or older or who are disabled regardless of income. Effective September 29, 2013 HB59 changed the requirement for Homestead Exemptions. Individual taxpayers who do not currently have their Homestead Exemption approved or those who do not get a new application approved for tax year 2013, and who become eligible thereafter will only receive a Homestead Exemption if they meet the income qualifications. Taxpayers who currently have their Homestead Exemption as of September 29, 2013 will not lose it going forward and will not have to meet the new income qualification. This will slow the growth of homestead reimbursements to the district, and as with the rollback reimbursements above, increase the taxes collected locally from taxpayers.

B) Tangible Personal Property Reimbursements – Fixed Rate

The district no longer receives any fixed rate reimbursement. HB153, the previous state budget, dramatically changed this revenue as New Albany-Plain Local Schools does not qualify as highly reliant. As a result the district lost \$635,202 in TPP fixed rate.

C) Tangible Personal Property Reimbursements – Fixed Sum

The District does not receive any tangible personal property tax fixed sum reimbursements.

Summary of State Tax Reimbursement – Line #1.050

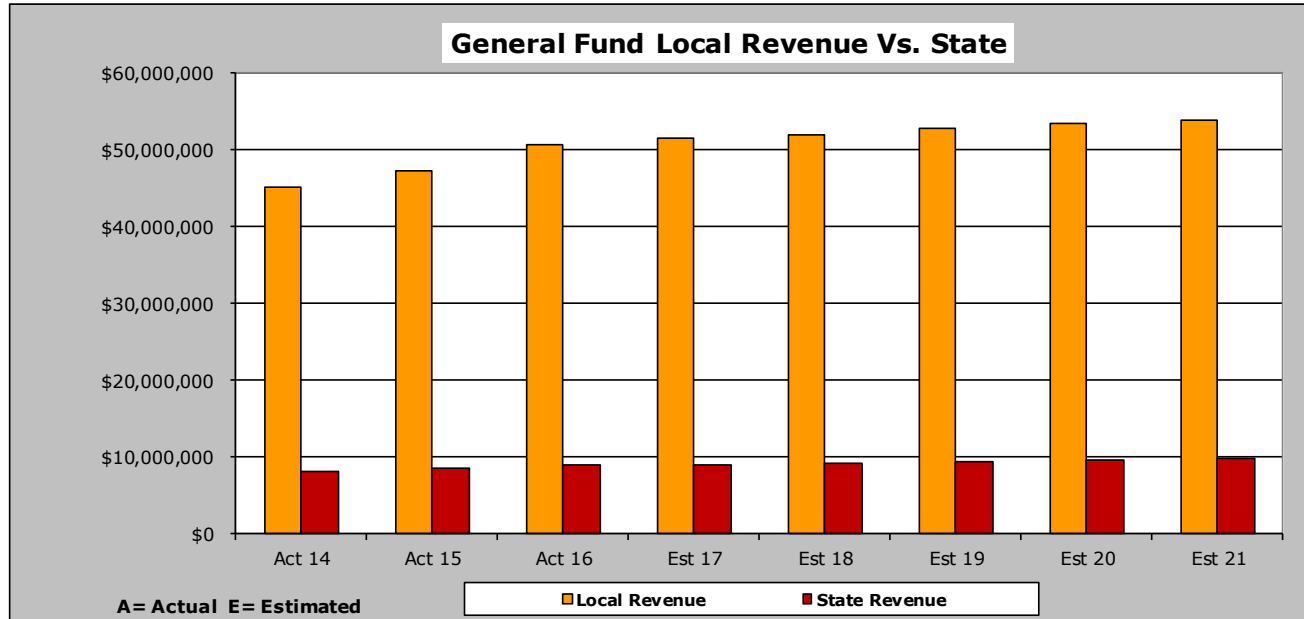
<u>Source</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Rollback and Homestead	\$5,103,329	\$5,057,246	\$5,086,858	\$5,110,342	\$5,133,900
TPP Reimbursement - Fixed Rate	\$0	\$0	\$0	\$0	\$0
TPP Reimbursement - Fixed Sum	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Tax Reimb./Prop Allocations Line #1.050	<u>\$5,103,329</u>	<u>\$5,057,246</u>	<u>\$5,086,858</u>	<u>\$5,110,342</u>	<u>\$5,133,900</u>

Other Local Revenues – Line #1.060

Revenues from all other sources are based on historical growth patterns. This revenue largely consists of income tax sharing revenue and pay-to-participate fees as well as some rental income, tuition payments, and investment income. The income tax sharing portion is projected to decrease based on conversations with the City of New Albany. As abatements begin to expire real estate tax collections will increase as explained in the “Real Estate Value Assumption” section above. This also causes income tax sharing to decrease in accordance with the abatement agreements in place. Based on the recommendation from the Superintendent pay to participate fees have been reduced from \$625 HS and \$425 MS per sport to \$425 and \$225 respectively beginning in FY17. The reduction in fees directly impacts the funds collected in Pay-to-Participate fees. All other revenue is expected to remain mostly stable during the forecast period.

<u>Source</u>	FY17	FY18	FY19	FY20	FY21
Tuition	\$601,041	\$616,067	\$631,469	\$647,256	\$663,437
Interest	\$75,412	\$75,412	\$75,412	\$75,412	\$75,412
Income Tax Sharing	\$3,762,000	\$3,376,667	\$3,176,667	\$2,976,667	\$2,776,667
Other Income and rentals	<u>\$777,588</u>	<u>\$796,037</u>	<u>\$814,948</u>	<u>\$834,332</u>	<u>\$854,200</u>
Total Line # 1.060	<u>\$5,216,041</u>	<u>\$4,864,183</u>	<u>\$4,698,496</u>	<u>\$4,533,667</u>	<u>\$4,369,716</u>

Comparison of Local Revenue and State Revenue:



Short-Term Borrowing – Lines #2.010 & Line #2.020

There is no short term borrowing planned in this forecast at this time from any sources.

Transfers In / Return of Advances – Line #2.040 & Line #2.050

Returns of advances to other funds from the previous year comprise most of the historical revenue in this category.

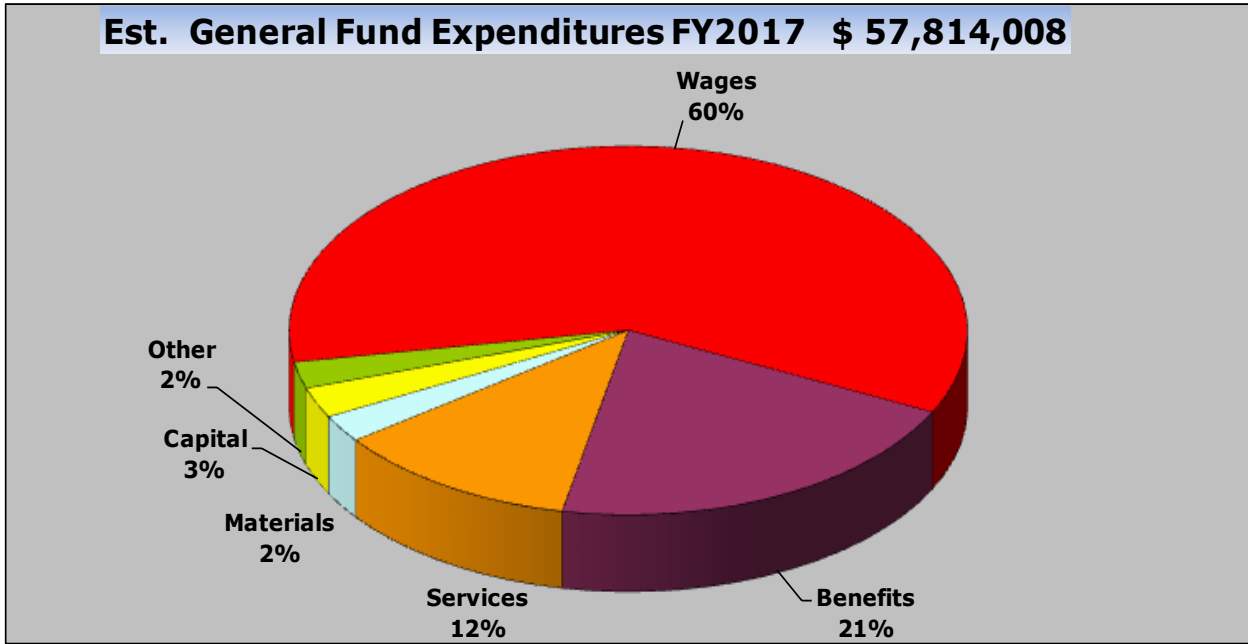
All Other Financial Sources – Line #2.060

All other financing sources include the Win-Win payments from the Columbus Public Schools (CPS). The City of Columbus was annexing territory into city limits for water and sewer expansion to undeveloped land, the law states that CPS would annex that property as well. Since some of the districts had development underway and were anticipating the tax revenue from those new parcels, there was an agreement struck between the affected suburban schools and CPS. The suburban schools would protect certain properties while the City annexed any undeveloped property and the schools would not lose on the undeveloped property. Since the property is more valuable at our tax rate, a portion of that value is calculated and trended for inflation and paid to CPS. The suburban schools protected property would pay a portion of the value of that land to CPS for not annexing the property and that is the beginning of the Section 10 payments or Win-Win. The District has reached out to CPS to modernize the Win Win agreement and its impact to district finances.

Lastly, the calculation over the years has been done incorrectly by CPS and there were back payments due the suburban schools. As a result New Albany received \$473,858.33 each year for three years to correct the payment error. FY14 was the final year of correction.

<u>Source</u>	FY17	FY18	FY19	FY20	FY21
Tuition	\$601,041	\$616,067	\$631,469	\$647,256	\$663,437
Interest	\$75,412	\$75,412	\$75,412	\$75,412	\$75,412
Income Tax Sharing	\$3,762,000	\$3,376,667	\$3,176,667	\$2,976,667	\$2,776,667
Other Income and rentals	<u>\$777,588</u>	<u>\$796,037</u>	<u>\$814,948</u>	<u>\$834,332</u>	<u>\$854,200</u>
Total Line # 1.060	<u>\$5,216,041</u>	<u>\$4,864,183</u>	<u>\$4,698,496</u>	<u>\$4,533,667</u>	<u>\$4,369,716</u>

Expenditures Assumptions
Estimated General Fund Expenditures for FY17



Wages – Line #3.010

The model reflects 0% base increase in FY16-FY17 as negotiated and 1% in base salary increases in FY18-FY21 for planning purposes. This agreement also reflects no step movement for all employees with salary schedules in FY16. Those employees received a one-time payment in lieu of the step of \$2,000 for PLEA (teacher union) and \$450 for OAPSE (non-teaching union) members. The FY15 increase reflects the PLEA/OAPSE negotiated agreements which included both certified and non-teaching union members returning to their FY11 and FY12 salary indexes respectively beginning in FY15. The district included an average step increase of 3.05% for certified and 1.73% for classified bargaining unit members in FY17-FY21. Future negotiations can effect these assumptions. The current negotiated agreements expire on June 30, 2017.

Due to the unsuccessful 6.9 mill continuing operating levy in November 2014 the district implemented a 8.0 million reduction plan as approved by the Board of Education at its September 22, 2014 board meeting. The district's enacted plan included the reduction in force, or lay off, of over 100 employees. Pay-to-participate was increased in order to offset the coaches supplemental and associated payroll taxes. This fee was decreased in FY17 from \$625 HS and \$425 MS per sport to \$425 and \$225 respectively. The expenditure continues to be shown in this line while the offsetting revenue is shown in the Other Revenue line above. New hires have been included in FY17-FY21 for growth and critical need areas as determined by the Superintendent.

<u>Source</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Base Wages	\$30,621,609	\$32,385,238	\$34,533,419	\$36,450,187	\$38,285,644
Increases	\$0	\$323,852	\$345,334	\$364,502	\$382,856
Salary Adjustments/One Time Payments	\$1,037,250	\$866,114	\$895,946	\$927,569	\$927,569
Supplemental	\$1,062,310	\$1,072,933	\$1,083,662	\$1,094,499	\$1,105,444
Temporary/Extended Days/Student/Extra	\$875,000	\$896,875	\$919,297	\$942,279	\$965,836
New Hires/Adjustments	\$914,379	\$958,215	\$675,488	\$543,386	\$540,403
Severance	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Professional Development and Innovation Stipends	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
Staff Reductions/Turnover Reductions	\$0	\$0	\$0	\$0	\$0
Total Wages Line 3.010	<u>\$34,745,548</u>	<u>\$36,738,227</u>	<u>\$38,688,146</u>	<u>\$40,557,422</u>	<u>\$42,442,752</u>

Fringe Benefits Estimates Line 3.02

This area of the forecast captures all costs associated with benefits and retirement costs, which all except health insurance being directly related to the wages paid. The district pays 14% of each dollar paid in wages to either the State Teachers Retirement System (STRS) or the School Employees Retirement System (SERS) as required by Ohio law.

A) STRS/SERS

As required by law the BOE pays 14% of all employee wages to STRS or SERS. In addition, SERS announced on April 5, 2010 that they are going to require districts to pay SERS on a current fiscal year basis and not six months in arrears which has been the case since 1987 when districts moved from calendar year to fiscal year. We have taken the 1/6 additional costs per year for 6 years catch up provision. This cost is \$38,000 each year through FY16. STRS/SERS is directly affected by salary increases and decreases.

B) Insurance

FY17-FY21 includes a 5% premium increase based on negotiated agreement caps. The 5% cap means that should the District receive a premium increase above 5% the insurance committee will convene to evaluate what changes can be accomplished to reduce the increase to at or below 5% before increasing employee costs for insurances beyond the 5% cap.

Note: Patient Protection and Affordable Care Act (PPACA) Costs- the **Patient Protection and Affordable Care Act (PPACA)** commonly called the Affordable Care Act (ACA), is a United States federal statute signed into law by President Barack Obama on March 23, 2010. Together with the Health Care and Education Reconciliation Act, it represents the most significant regulatory overhaul of the country's healthcare system since the passage of Medicare and Medicaid in 1965.

C) Workers Compensation & Unemployment Compensation

The anticipated premium rate is expected to decrease to 1% due to the district's participation in the retrospective rating program for workers' compensation; however this expense will continue to increase as salaries increase.

D) Medicare

Medicare will continue to increase at the rate of increases in wages. Contributions are 1.45% for all new employees to the district on or after April 1, 1986. These amounts are growing at the general growth rate of wages.

Summary of Fringe Benefits – Line #3.020

<u>Source</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
STRS/SERS	\$5,309,700	\$5,615,131	\$5,920,342	\$6,210,792	\$6,502,270
Health Insurances	\$5,953,983	\$6,443,325	\$6,900,589	\$7,354,295	\$7,830,091
Workers Compensation and Unemployment Comp	\$206,312	\$217,571	\$228,588	\$239,149	\$249,802
Medicare	\$495,431	\$523,927	\$551,810	\$578,541	\$605,501
Other	\$60,054	\$60,054	\$60,054	\$60,054	\$60,054
Total Line 3.020	<u>\$12,025,480</u>	<u>\$12,860,008</u>	<u>\$13,661,383</u>	<u>\$14,442,831</u>	<u>\$15,247,718</u>

Purchased Services – Line #3.030

An increase of 3% based on historical trend is being estimated for this category of expenses as well as increases in special education costs. Utility increases are expected to increase at 5%. Increases for College Credit Plus and the opening of Marburn Academy have been included in FY17.

<u>Source</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Base Services	\$1,485,353	\$1,529,914	\$1,575,811	\$1,623,085	\$1,671,778
ESCCO, Spec Ed, Legal, ITC-Data Processing	\$2,696,634	\$2,723,600	\$2,750,836	\$2,778,344	\$2,806,127
Community School Deductions	\$497,972	\$512,911	\$528,298	\$544,147	\$560,471
Other Tuition, Autism Schol, Excess Costs	\$622,492	\$741,167	\$863,402	\$889,304	\$915,983
Utilities (includes addition of 1-8 building in FY15)	\$1,108,057	\$1,163,460	\$1,221,633	\$1,282,715	\$1,346,851
Innovation and Professional Development	\$365,000	\$365,000	\$365,000	\$365,000	\$365,000
Budget Reductions	\$0	\$0	\$0	\$0	\$0
Total Line 3.030	<u>\$6,775,508</u>	<u>\$7,036,052</u>	<u>\$7,304,980</u>	<u>\$7,482,595</u>	<u>\$7,666,210</u>

Supplies and Materials – Line #3.040

An overall increase of 2% is being estimated for this category of expenses which include all consumable supplies that are purchased to operate the school district, such as textbooks, paper, cleaning supplies, tires and bus fuel.

<u>Source</u>	FY17	FY18	FY19	FY20	FY21
Supplies	\$1,376,043	\$1,403,564	\$1,431,635	\$1,460,268	\$1,489,473
New Building	\$0	\$0	\$0	\$0	\$0
Budget Reductions	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Line 3.040	<u>\$1,376,043</u>	<u>\$1,403,564</u>	<u>\$1,431,635</u>	<u>\$1,460,268</u>	<u>\$1,489,473</u>

Equipment – Line #3.050

Capital outlay is estimated based on historical trends. The district allowed the permanent improvement levy to expire in 2009. As these funds are depleted the district will need to build capital expenditures into the general fund. The district began to include bus purchases and capital maintenance and technology as a place holder in the general fund. The District prepared a long-range capital improvement plan in FY14 which included \$1.9 million in capital maintenance/repairs each year. Focused capital expenses are included in this forecast.

<u>Source</u>	FY17	FY18	FY19	FY20	FY21
Capital Outlay	\$650,494	\$650,494	\$650,494	\$650,494	\$650,494
Bus Purchases/ Capital Repairs	\$295,000	\$210,000	\$90,000	\$90,000	\$180,000
Capital Improvements and Technology	\$600,000	\$600,000	\$400,000	\$400,000	\$400,000
Budget Reductions	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Line 3.050	<u>\$1,545,494</u>	<u>\$1,460,494</u>	<u>\$1,140,494</u>	<u>\$1,140,494</u>	<u>\$1,230,494</u>

HB264 Note Repayment/Interest and Fiscal Charges – Lines 4.050 and 4.060

The District completed an energy conservation project in 2005 under HB264 legislation. HB264 allows districts to use the energy savings from replacing inefficient HVAC and mechanical systems with energy efficient systems to repay un-voted debt needed to finance the replacements. The District financed these improvements over a 15-year period and will make its final HB264 debt payment in FY20.

<u>Source</u>	FY17	FY18	FY19	FY20	FY21
HB 264 Principal Total Line 4.050	<u>\$205,000</u>	<u>\$215,000</u>	<u>\$225,000</u>	<u>\$235,000</u>	<u>\$0</u>

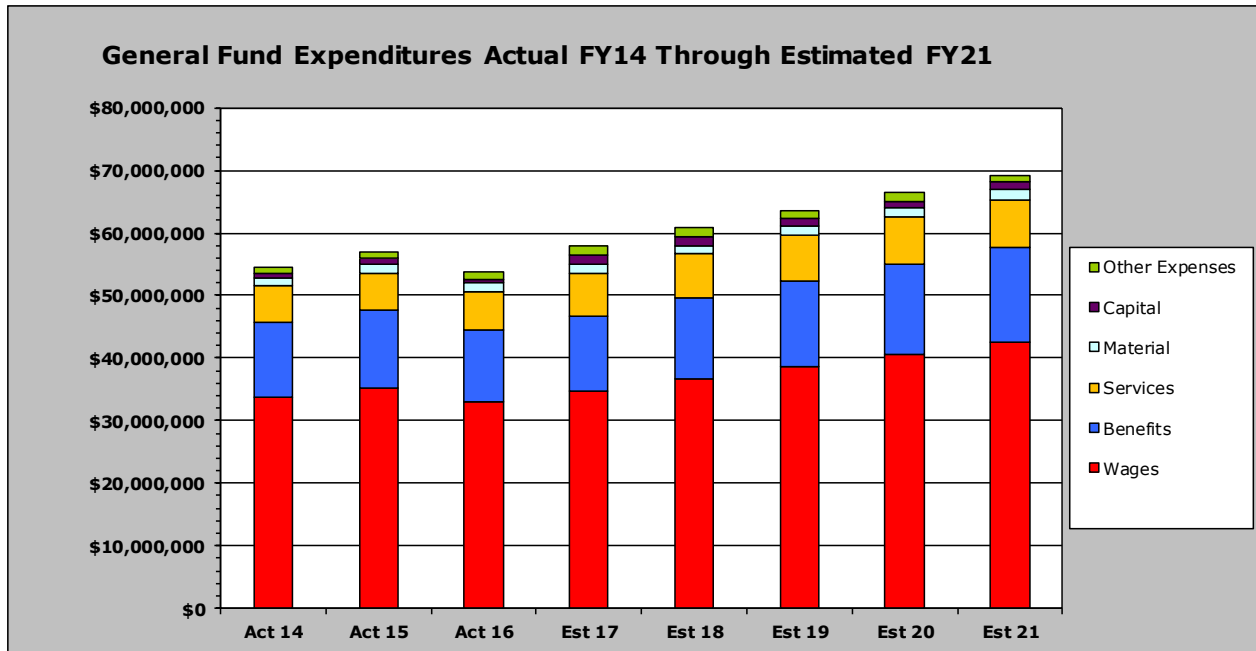
<u>Source</u>	FY17	FY18	FY19	FY20	FY21
Interest on TANS,Loans & HB 264 Line 4.060	<u>\$31,100</u>	<u>\$22,700</u>	<u>\$13,000</u>	<u>\$4,700</u>	<u>\$0</u>

Other Expenses – Line #4.300

The category of Other Expenses consists primarily of Auditor & Treasurer fees. Auditor and Treasurer Fees will increase anytime a new operating levy is collected. All other expenditures in this line assume a 3% inflation rate.

<u>Source</u>	FY17	FY18	FY19	FY20	FY21
County Tax Fees & Election Costs	\$697,896	\$704,875	\$711,924	\$719,043	\$726,233
County Board of Education	\$30,495	\$30,800	\$31,108	\$31,419	\$31,733
Liability Ins, & Other Misc. Costs	\$181,444	\$183,258	\$185,091	\$186,942	\$188,811
Increased A&T Fees for New Levies	\$0	\$0	\$0	\$0	\$0
Contingency	<u>\$200,000</u>	<u>\$200,000</u>	<u>\$200,000</u>	<u>\$200,000</u>	<u>\$200,000</u>
Total Line 4.300	<u>\$1,109,835</u>	<u>\$1,118,933</u>	<u>\$1,128,123</u>	<u>\$1,137,404</u>	<u>\$1,146,777</u>

Total Expenditure Categories Actual FY14 through FY16 and Estimated FY17 through FY21



Transfers Out/Advances Out – Line #5.010

This account group covers fund to fund transfers and end of year short term loans from the General Fund to other funds until they have received reimbursements and can repay the General Fund. Advances are limited in impact to the General Fund as the amounts are repaid as soon as dollars are received in the debtor fund. Transfers are not repaid to the general fund.

<u>Source</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Transfer Line 5.010	\$487,094	\$496,836	\$506,773	\$516,908	\$527,246
Advances Line 5.020	\$0	\$0	\$0	\$0	\$0
Total Transfers & Advances	<u>\$487,094</u>	<u>\$496,836</u>	<u>\$506,773</u>	<u>\$516,908</u>	<u>\$527,246</u>

<u>Source</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
All Other Financing Uses (Win Win)- Line 5.030	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000

Encumbrances –Line#8.010

These are outstanding purchase orders that have not been approved for payment as the goods were not received in the fiscal year in which they were ordered. Estimates are based on historic trends.

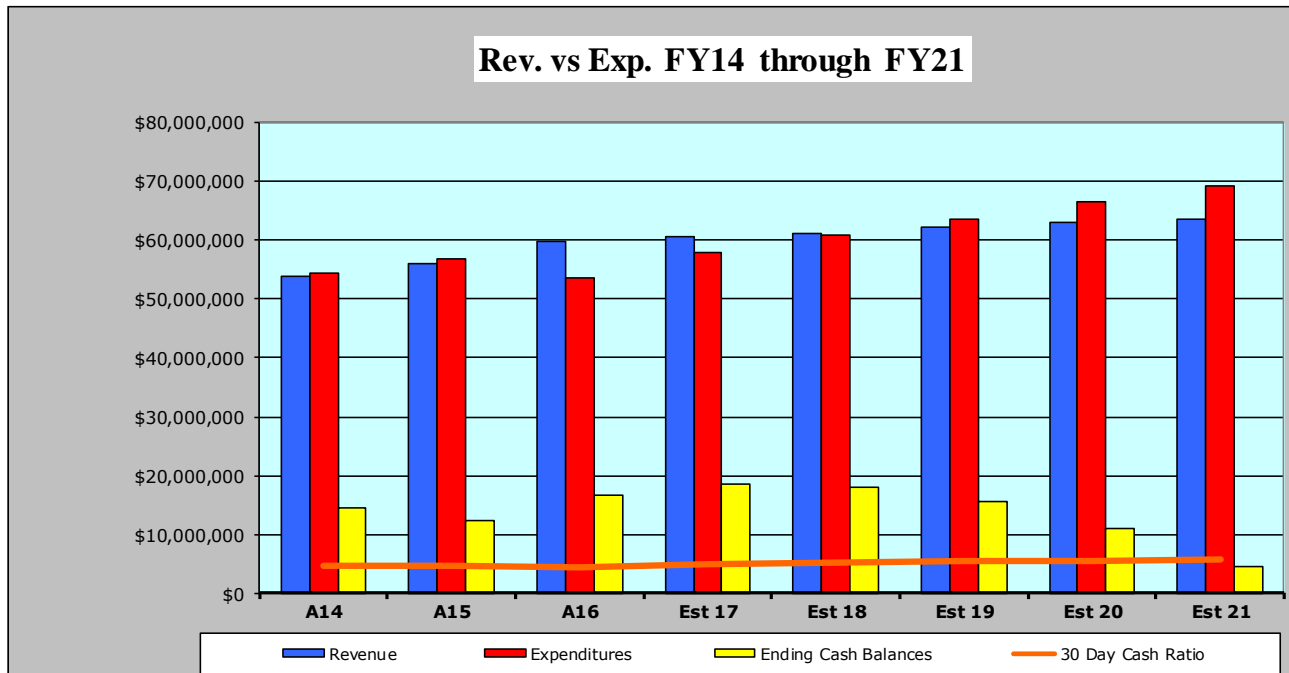
	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Estimated Encumbrances	\$449,406	\$462,888	\$476,775	\$491,078	\$505,810

Ending Unencumbered Cash Balance “The Bottom-line” – Line #15.010

This amount must not go below \$-0- or the district General Fund will violate all Ohio Budgetary Laws. Any multi-year negotiated contract which is knowingly signed which results in a negative unencumbered cash balance is a violation of ORC5705.412, punishable by personal liability of \$10,000, unless an alternative “412” certificate can be issued pursuant to HB153 effective September 30, 2011.

	FY17	FY18	FY19	FY20	FY21
Ending Cash Balance	<u>\$18,039,712</u>	<u>\$17,398,744</u>	<u>\$14,967,178</u>	<u>\$10,536,408</u>	<u>\$3,998,983</u>

General Fund Ending Cash Balance



RISK ASSESSMENT

- Revenue does not grow with inflation or enrollment growth due to HB920 and the state funding formula, respectively. This means current programming may not be sustainable without new revenue. Revenue is largely voter approved in an 85% locally funded school district such as New Albany.
- Our district is known as a “CAP” district for FY15-FY21 for state funding. Based on current legislation, being on the CAP in FY16 and FY17 means we received a 7.5% increase in state basic aid each year as well as funding for meeting or exceeding the graduation rate and 3rd grade guarantee metrics.
- We believe the district will receive additional state funds for the period FY18 through FY21. We have estimated an increase in the CAP amount of 5% each year, but this amount could be higher or lower pending the State biennial budget process.

Presently, despite being designated as a CAP district with minimal increases in funding, our District continues to receive less State aid than chartered non-public schools in Ohio. The District will continue to work with local legislators to increase our funding to this level.

- Due to the high reliance on local property tax revenue property valuations continue to be a major area of risk given the current economic climate. Franklin County went through an appraisal update in calendar year 2014 to collect in calendar year 2015. The district realized a 4.36% increase in residential and a .4% increase in commercial property values. We believe slight increases will continue in the next sexennial reappraisal which will occur in CY2017 for collection in CY2018.

- The district has seen an increase in collected delinquent property taxes. This revenue source must also be closely monitored for future fluctuations. The district expects to return to a more normal 95% collection rate from the current FY16 collection rate of 100% at a future date. The district is projecting RE collections at 100% and will monitor and adjust in future years as necessary.
- Utility costs are also a risk factor depending on weather conditions and cost increases from year to year.
- There are many provisions in the current state budget bill HB64 that increased the district expenditures in the form of expanded school choice programs and increases in amounts deducted from our state aid in the 2016-17 school years. The cost of each John Peterson Special Needs voucher and Autism Scholarship Program increased sharply in HB64 from \$20,000 each to \$27,000, a 35% increase. These are examples of choice programs that cost the district money. Expansion or creation of programs such as these exposes the district to new expenditures that are not currently in the forecast. We are monitoring any new threats to our state aid and increased costs very closely.
- Revenue from the income tax sharing agreement with the City of New Albany is also a potential major risk. The district saw a decrease in this income due to the economic downturn. The district continues a regular dialogue with the City of New Albany leadership for guidance on projecting this revenue source. This revenue source is equal to approximately \$4.8 million to New Albany-Plain Local Schools. This revenue will begin to decrease as abatements roll off in future years as planned. The unabated property value will then transition into real estate values and the related tax collections will be added to the real estate revenue line. The abatement expiration schedule as reported to the district by the City of New Albany has been included in the real estate and other income lines.
- State reimbursements continue to be a risk especially at the beginning of any biennial budget process. Reimbursements such as Homestead and Rollback could be legislated away just as the TPP reimbursement has been. This revenue source is equal to approximately \$4.9 million on existing levies to New Albany-Plain Local Schools.
- The district prepared a campus-wide capital improvement plan. These expenditures were historically taken from permanent improvement funds. The District allowed the permanent improvement levy to expire beginning in 2009. Moving forward, these expenditures must be planned for in the general fund unless a PI levy is approved by voters should the board choose to place such a levy on the ballot. The plan estimates \$1.9 million each year for potential permanent improvement needs. This plan is not fully funded in this general fund forecast.
- Enrollment growth is a risk to the five-year forecast. As noted on page five (5) of these assumptions, the district realized an addition of 609 students from FY11 to FY15 and expects to gain an additional 152 from FY16 to FY21. Due to the reduction in enrollment from FY15 to FY16 the district has begun using the “Low” enrollment growth estimate for planning purposes. A sharp increase or decrease could have a substantial effect on the ending cash balance and must be monitored closely.
- HB59 eliminated the Rollback exemption on any future new or replacement levy. This means that taxpayers will no longer receive the 12.5% reduction on any new levies. This could make passing any new levy more difficult. This will not effect the total collection for the school district but will shift the tax burden from the State of Ohio onto local taxpayers.
- The district has included increases in purchased services as a result of College Credit Plus that mandates that district’s pay 100% of the tuition for current students attending up to 15 credit hours of higher education per semester as well as all course fees and textbooks. This legislation also prohibits districts from charging any type of fee associated with public colleges. We will continue to monitor this expense.
- Patient Protection and Affordable Care Act (PPACA) – We have made allowance for increases in our costs for health care in the forecast based on what we know at this time. Future uncertainty over rules and implementation of PPACA is a risk to district costs. We continue to monitor the rules and implementation as this significant change to health care evolves.
- Another potential concern for District finances is the opening of the Marburn Academy now anticipated opening in January, 2016. This facility will serve approximately 275 students with a range of special needs. The weighted funding for these students will be deducted from the District’s State aid. This could cost the District up to \$20,000 per student who attends Marburn Academy. Because NAPLS has a high quality program for students with the special needs serviced by Marburn we anticipate that many students will remain with NAPLS. The District will still be obligated to serve the students at Marburn and expect that some students will attend from NAPLS. We have included increased costs associated with the opening of Marburn beginning in FY17.
- Negotiated agreements expire June 30, 2017.